MINUTES OF BOARD MEETING

Monday 21st September 2026

Present: Nick Brodrick (NB) – Chair, Bob Cole (BC), Rob Dickinson (RD), Clive Hayward (CH), Michel Thomas (MT), Joe Uglow (JU)
Rick Williams (RW) – Secretary

Apologies: Ali Bryant (AB), Rob Burkitt (RB), Robin Causley (RC), Danni Wyatt(DW)

26/53	**Minutes of meeting held on 17th August 2026.** The minutes of the meeting were tabled and approved. Minute 32/26 (c); NB updated on the plans for additional handrails in The Family Stand advising that a structural engineer is due to visit to check fixings.	
26/54 **(a)**	**TUST/TUFC Partnership** **Report of TABMs** NB reported that the Club board meeting on 14th September had not had a quorum so no decisions had been made but agenda items were discussed including the conversion of TUST funding to equity (see below). Other items had included plans to refurbish Boots and Laces and changes to the Youth Team set up. NB advised that in addition to the routine Club board meetings the directors hold a fortnightly virtual meeting with Jimmy Ball providing close scrutiny of team affairs. Prior to today's meeting TUST board members had met with General Manager, Tim Herbert (TH) to discuss other items of interest including future Fan Zones, supporters' concerns about the poor condition of toilets throughout the stadium, the demographic of attendances and the allocation of tickets for away games with Truro being the latest example where the Club have no say in sales by the home team.	

b)	**Equity conversion proposal** NB reported that the board had considered TUST's amendments to the letter setting out the terms of the equity conversion and were recommending approval to the full board at the earliest opportunity. He noted that the Club had registered TUST as a 'person of significant control' at Companies House because of the veto that it has on heritage rights. RW advised that funds provided to the Club since 1st July 2025 to be included in the equity conversion currently totalled £26,238. The board delegated authority to the Chair or Secretary to sign the letter on its behalf once agreed by the Club and when everything is completed to authorise the payment of the first tranche of Forever Yellow funding of £25,000.	
c)	**Club's supporters survey** The board recorded its disappointment that the results had not been provided yet despite a request. NB confirmed that the Club board had not seen them either.	
d)	**Fan Zones** It was agreed that the board would reconsider TUST's involvement in future Fan Zones once details were known and if a significant improvement in provision was evident.	
26/55	**Forever Yellow Membership Scheme**	
(a)	**Update** JU presented an update on progress with projected income now standing at almost £88k per annum. He updated on progress of the campaign to get from the present level to the £100k target, noting the need for the Club to be more proactive. He summarised the weekly articles that are appearing on the Club website. The first Player of the Month and Goal of the Month votes had been successful with trophies presented at the weekend. The Forever Yellow Rewards Policy was presented and approved.	
(b)	**Junior Gulls** Membership currently stands at 41. Special thanks are due to TUST member Nick Wotton who has sponsored 2 year memberships for 5 winners of the Poetry Competition. JU advised that he is in the process of putting the Junior Gull membership packs together and these would be available soon. BC has produced a draft Safeguarding Policy based on the TUCST version. He will share this for comments before board approval. It will probably require all board members to be DBS checked.	BC

(c)	**Corporate Gulls** JU reported on the results of the survey of current and potential corporate members. All of the prospective members said a lower-cost way to support TUFC with business benefits is what makes TUST Corporate membership attractive with 80% specifically valuing an affordable alternative to traditional club sponsorship/corporate packages. There is a clear appetite for a more meaningful, affordable Corporate Membership. JU then presented proposals for a two tier Corporate Membership scheme with a Gold tier at £150 per annum and a Platinum tier at £360. There is also potential for a future Corporate Partner tier at £1k pa. The board approved the proposals and JU will arrange the launch in the next few weeks.	JU
26/56	**Strategy Team** BC expanded on the circulated notes of the meeting held on 7th September. The board supported the need for a simplified document setting out its core values and objectives and welcomed the draft graphic prepared by Matt Gorman. It agreed six core values as independence, democracy, inclusivity, accountability, community and pride and four key objectives as a sustainable club, supporter influence, increased membership and supporter and community engagement. To succeed the strategy will require wider involvement of board members with individuals taking ownership of specific strands. The plan should include measurable outcomes where appropriate and be dynamic, subject to regular review and updating. Areas requiring particular attention include targeting younger fans, diversifying board representation and consulting the membership, initially at the AGM. A need for succession planning was also noted and will be considered at the next board meeting. The Strategy Team will meet again to further develop the proposals.	BC/RW
26/57 **a)**	**Finance** **2025/26 accounts** The balance sheet and profit and loss accounts prepared by Andrew Fiderkiewicz had been circulated and RW provided a summary. Income from memberships had increased from £37k the previous year to £55k reflecting the launch of the Forever Yellow Scheme at the end of April. Significant expenditure had included £10k grant to the Community Sports Trust and £3k costs of setting up the Beacon automated membership system. There was an operating surplus of £37,119.	

	For the purpose of the accounts, the £19,738 funding provided to TUAFC is shown on the balance sheet as 'nominal loans' as this sum will be converted to equity during 2026/27. The value of existing shares held in TUAFC have not been revalued and stand at £272,251. Total funds at 30th June 2026 stand at £346,471 with £55k in the bank pending the first payment of Forever Yellow funds to the Club. The contingency fund accounts for £22k of this total. The board thanked AF for his contribution and unanimously approved the accounts which will be presented to members for formal approval at the AGM.	
b)	**Independent Examiner** RW reported that TUST member Tony Carroll had agreed to perform the role of IE again this year. His appointment was approved.	
26/58	**Governance**	
a)	**AGM** The date of the AGM was set for Thursday 26th November 2026 at The Cove. It is intended to minimise the formal part of the meeting and use the remaining time to consult on the revised strategy and for a Q&A session.	
b)	**Board elections** The board agreed to fill ten places with elected members (as at present) so there will be 5 vacancies this year. Four current members' terms end this year: NB, RB, RC and CH. RB has indicated that he does not intend to stand for re-election. It was proposed that the invitation for nominations should include a note on those criteria and skills that are particularly needed including younger members and knowledge of modern social media. JU suggested a video featuring RB and other board members might be a useful means of promoting the vacancy. *NB & CH took no part in the following discussion;* The composition of the Election Management Group for this year was agreed as Andrew Fiderkievicz (independent Chair), Stuart Bennett and Tracey Dickinson.	
c)	**TUST Appointed Board Member** RW reported that only one nomination had been received for the vacancy. This was from NB and had been circulated to the board in advance of the meeting. The board unanimously supported his appointment for a further two year term.	
d)	**Secretary** RW advised that he had met with RD to plan the handover of the Secretary role. RD had considered the duties and proposed to share some of the admin aspects with his wife Tracey, including attendance at future meetings to take minutes. He would also welcome support from other members to assist with the role. The board formally agreed the appointment of RD as secretary from the date of the AGM and supported the proposals for RW and RD to make appropriate arrangements.	

26/59	**Partners**	
(a)	**Community Sports Trust** The TUCST had been advised that TUST will not be providing sponsorship this season as agreed at the last meeting. Its Chair had replied stating that they would focus on working with TUST to deliver the Junior Gulls rewards.	
b)	**Women's team** RD gave an update on recent results and team affairs.	
26/60	**Media & PR**	
(a)	**FSA Council** CH provided feedback from the recent Council meeting. One issue relevant to TUFC is Slough Town's new policy of requiring all 14-21 year old fans to provide third party ID verification before buying tickets. This incurs a charge of £1.99 for away fans. The board felt that the policy is discriminatory and excessive and agreed to ask the Club to raise such concerns with the National League and Slough Town. CH to write to TH.	CH
(b)	**Sticker Book** JU had shared a proposal for TUFC sticker books and provided further details. There appeared to be a market and indicative costings were provided. There was a discussion about whether this should be a TUST project or one that is run by the Club. The board decided on the latter. It was agreed to present the idea to the Club and JU stated that he would be happy to 'manage' it on behalf of the Club if required.	JU
(c)	**Community support** An invitation to be involved in Central Church's 50th Anniversary Xmas Tree Festival had been received from a TUST member. It was agreed to accept the opportunity and to invite members of the Junior Gulls to make appropriate decorations for the tree and to purchase lights. A request from another TUST member to support HMP Channing Wood's Staff Wellbeing Day was considered. It was noted that the request for 'football themed activities' was better addressed to TUCST and RW will forward this. It was agreed to provide TUST publicity material and two match tickets as a prize.	RW
(d)	**Heritage Project** BC explained that he was waiting on assistance from Club Historian Jon Gibbes.	

The date of the next meeting was fixed for Monday 19th October at 6.30pm at the Chelston Manor

Chairman's signature…….Date ……